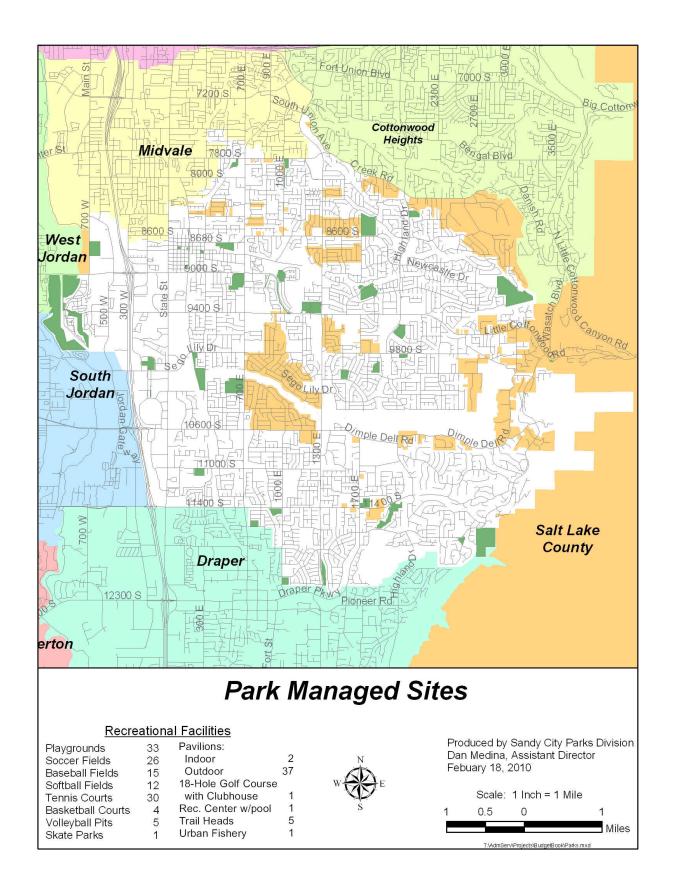


# **Department Description**

The department is responsible for the following programs and development activities: youth and adult recreation programs, parks, cemetery, trail, arterial landscaping maintenance and construction, and management and operations of Alta Canyon Sports Center and River Oaks Golf at Sandy City.

# **Department Mission**

Providing safe and exceptional parks, trails, recreation programs, and facilities to enhance the environment and lives of the people we serve.



**Building Rental Fees** - Some fees are recommended to increase based on rising costs for facilities, wages, utilities, and supplies. Other fees are recommended to increase based on a market survey.

Domonton and 41	2008	2009		2010	2011		2012	
Department 41	Actual	Actual	Actual		Estimated		Approved	
Financing Sources:								
General Taxes & Revenue	\$ 352,991	\$ 336,301	\$	308,579	\$	334,656	\$	330,298
Administrative Charges								
31417 Alta Canyon Sports Center	26,060	28,070		30,995		31,429		30,857
31418 Golf	18,604	15,736		17,971		20,696		23,364
314110 Recreation	8,626	8,976		10,285		10,366		9,768
<b>Total Financing Sources</b>	\$ 406,281	\$ 389,083	\$	367,830	\$	397,147	\$	394,287
Financing Uses:								
411111 Regular Pay	\$ 270,129	\$ 257,341	\$	232,236	\$	247,646	\$	250,066
411113 Vacation Accrual	599	1,062		-		-		-
411131 Overtime/Gap	396	250		-		50		50
411211 Variable Benefits	55,070	51,449		48,420		50,602		51,317
411213 Fixed Benefits	20,871	20,995		29,509		33,741		27,044
411214 Retiree Health Benefit	5,282	10,123		4,813		5,010		5,757
41131 Vehicle Allowance	5,502	5,741		10,606		11,116		11,116
4121 Books, Sub. & Memberships	237	320		410		400		400
41231 Travel	-	96		77		100		100
41232 Meetings	699	1,424		552		530		530
41235 Training	-	-		602		500		500
412400 Office Supplies	-	215		113		400		400
412415 Copying	3,254	598		(53)		1,500		1,500
412490 Miscellaneous Supplies	531	-		-		-		-
412511 Equipment O & M	5,016	1,684		1,563		4,137		4,137
412611 Telephone	3,380	3,365		3,836		4,282		5,241
413723 UCAN Charges	15,089	16,345		16,926		16,541		16,541
41379 Professional Services	-	-		-		1,036		1,036
414111 IS Charges	17,124	17,328		17,430		19,556		18,552
41471 Fleet O & M	3,102	747		790		-		
<b>Total Financing Uses</b>	\$ 406,281	\$ 389,083	\$	367,830	\$	397,147	\$	394,287

Staffing Information	Bi-week	ly Salary	Full-time Equivalent			
Starring Information	Minimum	Maximum	FY 2010	FY 2011	FY 2012	
Appointed - Category 1:						
Director	\$ 2,937.60	\$ 4,870.40	1.00	1.00	1.00	
Assistant Director	\$ 2,285.60	\$ 3,789.60	1.00	1.00	1.00	
Regular:						
Office Coordinator	\$ 1,110.40	\$ 1,841.60	1.00	1.00	1.00	
		Total FTEs	3.00	3.00	3.00	

Foo Information	2008	2009	2010	2011	2012
Fee Information	Approved	Approved	Approved	Approved	Approved
31493 Building Rental Fees					
All Bldgs Security (Police/Fire, if					
necessary as determined by the		Actual cost a	t hourly wage /	incl. benefits	
Facilities Manager)					
Parks & Recreation Bldg - Residents					
Gymnasium					
Weekday / hr	\$38	\$40	\$40	\$40	\$42 <u>1</u> \$52 <u>1</u>
Weekend and Holidays / hr	\$48	\$50	\$50	\$50	\$52
Multi Purpose Room					
Weekday / hr	\$21	\$22	\$22	\$22	\$22
Weekend and Holidays / hr	\$25	\$26	\$26	\$26	\$26
Meeting Room					
Weekday / hr	\$17	\$18	\$18	\$18	\$18
Weekend and Holidays / hr	\$21	\$22	\$22	\$22	\$22
Parks & Recreation Bldg - Non Residents					
Gymnasium					
Weekday / hr	\$48	\$50	\$50	\$50	\$52
Weekend and Holidays / hr	\$68	\$71	\$71	\$71	\$74
Multi Purpose Room					
Weekday / hr	\$25	\$26	\$26	\$26	\$26
Weekend and Holidays / hr	\$29	\$30	\$30	\$30	\$30
Meeting Room					
Weekday / hr	\$21	\$22	\$22	\$22	\$22
Weekend and Holidays / hr	\$25	\$26	\$26	\$26	\$26
Parks & Recreation Bldg					
Cancellation Fee - Bldg Reservations					
All Reservations (If cancelled three					
working days prior to the reservation	\$15	\$15	\$15	\$15	\$15
date, a full refund is given, minus a					
\$15 bookkeeping fee.)					
Parks & Rec Bldg - Custodial/Maint.					
Gymnasium					
Weekday / hr + 1 hr. prep/post	\$22	\$22	\$22	\$22	\$22
Weekend & Holidays $(2x) / hr + 1 hr$	\$29	\$29	\$29	\$29	\$29
All Other Available Rooms					
Weekday / hr	\$15	\$15	\$15	\$15	\$15
Weekend and Holidays (2x) / hr	\$18	\$18	\$18	\$18	\$18
3171 Park Impact Fees					
Single Family / dwelling unit	\$2,972	\$3,269	\$3,269	\$3,269	\$3,269
Multi Family / dwelling unit	\$1,644	\$1,808	\$1,808	\$1,808	\$1,808
Mobile Home / dwelling unit	\$1,644	\$1,808	\$1,808	\$1,808	\$1,808

Fee Information	2008	2009	2010	2011	2012
Tee information	Approved	Approved	Approved	Approved	Approved
3172 Trails Impact Fees					
Residential					
Single Family / unit	\$46	\$46	\$46	\$46	\$46
Multi Family / unit	\$33	\$33	\$33	\$33	\$33
Mobile Home / unit	\$24	\$24	\$24	\$24	\$24
Retail/Commercial					
Shopping Center / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Building Material/Lumber / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Convenience Store / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Discount Store / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Drive-In Bank / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Fast Food Restaurant / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Sit-Down Restaurant / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Movie Theater / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
New Car Sales / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Nursery/Garden Center / 1000 sq. ft	\$86	\$86	\$86	\$86	\$86
Hotel/Motel / Room	\$33	\$33	\$33	\$33	\$33
Office/Institutional					
General Office Building / 1000 sq. ft	\$54	\$54	\$54	\$54	\$54
Medical Office / 1000 sq. ft	\$54	\$54	\$54	\$54	\$54
Hospital / 1000 sq. ft	\$54	\$54	\$54	\$54	\$54
Nursing Home / 1000 sq. ft	\$54	\$54	\$54	\$54	\$54
Day Care Center / 1000 sq. ft	\$54	\$54	\$54	\$54	\$54
Church/Synagogue / 1000 sq. ft	\$44	\$44	\$44	\$44	\$44
Elementary School / 1000 sq. ft	\$15	\$15	\$15	\$15	\$15
High School / 1000 sq. ft	\$15	\$15	\$15	\$15	\$15
Industrial / 1000 sq. ft	\$34	\$34	\$34	\$34	\$34
Warehouse / 1000 sq. ft	\$24	\$24	\$24	\$24	\$24
Mini-Warehouse / 1000 sq. ft	\$12	\$12	\$12	\$12	\$12









### Policies, Objectives & Initiatives

#### Provide open space and green space in the city and encourage environmental stewardship

- Maintain the 6.5 acres of park land to 1,000 people as a general guideline and master plan goal.
- Provide parks and recreation facilities to meet master plan goals.
  - o Develop Phase I of Quail Hollow Park.
- Renovate and improve existing parks and recreation facilities and equipment.
  - o Remodel Bicentennial Indoor Pavilion.
  - o Replace and improve small equipment in the Parks division.
  - o Program the Historic Sandy Community Center.
  - o Resurface selected tennis courts in the park system.
  - o Slurry seal selected parking lots and trails.
  - o Replace various picnic tables and benches
- Promote water conservation and environmental stewardship to meet master plan goals.
- o Complete the building energy audits.

#### Encourage healthy, more active lifestyles for citizens and employees

- Implement safety week in spring of each year.
- Implement risk management, emergency management, and safety programs for the Parks Division to benefit citizens, employees, and customers.
  - o Upgrade our playgrounds to meet current industry standards.

### Encourage people to use non-motorized transportation and encourage pedestrian-friendly development

- Develop the urban trail system to meet master plan goals.
- o Design and develop the Bonneville Shoreline Trail from Hidden Valley Park to Bell Canyon.
- Provide on-street commuter bike trails to meet our master plan goals.
- Provide trail heads in strategic locations for access to the Wasatch Mountains and the Bonneville Shoreline Trail.
- Prioritize the connections of the Jordan River Trail in Sandy and adjoining cities.
  - o Develop the connection for the Jordan River Trail between Sandy and South Jordan.

### Enhance the efficiency and effectiveness of the Parks and Recreation Department

- Implement cost-effective way of providing service to our citizens and customers.
  - o Analyze and implement staff changes to better serve the public.
- Improve and update our fleet vehicles to maintain efficiency and keep employees safe.
  - o Replace a gang mower, ATV's, riding mowers, and trailers.

- Maintained Tree City USA status.
  - Received Growth Award and Grant for Treatment of Scale in 2010.
- Volunteer service for the division in excess of 4,750 hours.
- Completed the following projects as part of Sandy Pride 2010:
  - Landscaped Bluffs Hillside.
  - Repaired trail on Bonneville Shoreline Trail.
  - Planted trees at multiple streetscapes.
  - Planted community garden at the Parks and Recreation Building.
  - Constructed Overflow Dog Park.
  - Trimmed headstones at the cemetery.
- Improved the safety of our park playgrounds.
- Slurry sealed selected trails and parking lots in the city.
- Implemented Step Safety Program.
- Constructed with other Departments new west entrance to Amphitheater.
- Reconstructed jogging paths at Flat Iron and Bell Canyon Park.
- Remodeled exterior of Bicentennial Indoor Pavilion.
- Design and construct 1300 east from Creek road to 11000 south.
- G.P.S. trees in parks and streetscapes.
- Implemented water conservation.
  - Installed drip irrigation system and landscaped at City Hall west parking lot islands.
- Designed and constructing landscaping projects for 700 East and 1300 East.
- Designed and constructed Union Park.
- Purchased 10 additional acres of land adjoining Hidden Valley Park.

### **Five-year Accomplishments (cont.)**

- Completed Amphitheater Park.
- Completed Urban Fishery.
- Designed and constructed 10600 South I-15 freeway beautification project.
- Designed and constructing 11400 South I-15 interchange landscaping project.
- Installed auto lock system on all park restrooms.
- Installed new sports field lighting at Bicentennial West Softball Field.
- Reconstructed Flat Iron jogging paths.
- Remodeled Bicentennial Indoor Pavilion.
- Replaced cemetery fence along 9000 South.
- Reconstructed Flat Iron upper restroom & pavilion.
- Reconstructed Flint Drive Streetscape.
- Constructed Aspen Meadows Park pavilion.
- Constructed State Street medians.
- Designed and constructed trail at Bluffs Hillside.
- Designed and constructed two light towers at Amphitheater.
- Installed new sports field lighting at Bicentennial East Softball Field.
- Installed portions of the Wasatch Boulevard trail.
- Installed restroom heaters in four pavilions.
- Completed emergency generator hookups for Bicentennial Pavilion and the Senior Center.
- Constructed Quarry Bend Park.
- Designed and constructed Flat Iron parking lot expansion.
- Designed and developed Granite Trail Head with access to Bell Canyon.
- Designed and installed the Aspen Meadows playground.
- Developed 2.3 acres at Neff's Grove.
- Reconstructed Bluth Restrooms.
- Reconstructed Falcon and Bell Canyon parking lots.
- Reconstructed Falcon tennis courts.
- Replaced the old park entrance signs at selected locations.



Union Park

# **Performance Measures & Analysis**

Maintenance Inventory (Fiscal Year)	2008	2009	2010	2011	2012*
Parks (acres)	258.8	305.2	309.7	309.7	309.7
Buildings and Grounds (acres)	21.0	21.0	21.0	21.0	21.0
Streetscapes & Medians (acres)	68.0	68.3	68.7	70.6	69.8
Playgrounds	30	32	33	33	33
Pavilions and Picnic Shelters	35	38	39	39	39
Restrooms	23	25	26	26	26
Trail Heads	5	5	5	5	5
Tennis Courts	30	30	30	30	30
Basketball Courts	4	4	4	4	4
Volleyball Courts	5	5	5	5	5
Skate Park	1	1	1	1	1
Urban Fishery	0	1	1	1	1
Other Open Space (acres)	874	874	874	874	874
<b>Number of Sports Fields Maintained in</b>	City Parks				_
Baseball	15	15	15	15	15
Soccer	25	25	26	26	26
Softball	12	12	12	12	12
Flag Football	4	4	4	4	4
Citizen's Survey Results					_
Appearance of City Parks	4.22	4.25	4.37	N/A	N/A
(Scale of 1-5, 5 = Very Satisfied)					
* Projected based on projects scheduled for	or completion i	n Fiscal Year 2	012.		

# **Significant Budget Issues**

- 1 One-Time Projects These projects include bark at 10600 S I-15, backflow preventers, heaters, door replacements, and small equipment.
- 2 Set up and Cemetery fees Some fees are recommended to increase based on rising costs for facilities, utilities, and supplies. Other fees are recommended to increase based on a market survey.



Amphitheater - new west entrance

Department 420	2008	2009	2010	2011	2012
	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
General Taxes & Revenue	\$ 2,808,179	\$ 3,041,455	\$ 2,858,680	\$ 2,783,103	\$ 2,931,265
31441 Park Reservation Fees	84,619	92,894	90,810	105,000	95,000
31442 Cemetery Fees	68,427	71,902	55,076	60,000	50,000
316200 Cell Tower Lease	171,149	170,459	169,523	330,868	384,824
<b>Total Financing Sources</b>	\$ 3,132,374	\$ 3,376,710	\$ 3,174,089	\$ 3,278,971	\$ 3,461,089
Financing Uses:					
41111 Regular Pay	\$ 858,692	\$ 940,255	\$ 871,582	\$ 893,546	\$ 900,386
411113 Vacation Accrual	21,524	13,569	12,129	-	-
41112 Seasonal Pay	319,845	339,823	370,463	408,465	429,700
411131 Overtime/Gap	46,823	45,282	38,181	28,515	21,798
411135 On Call Pay	10,647	10,887	10,812	11,256	10,950
411211 Variable Benefits	229,067	246,927	234,490	231,389	241,848
411213 Fixed Benefits	171,914	182,622	181,381	193,300	231,693
411214 Retiree Health Benefit	5,329	5,512	3,945	4,422	698
4121 Books, Sub. & Memberships	1,035	1,178	1,432	1,021	500
41231 Travel	1,308	-	-	1,040	-
41232 Meetings	1,025	384	1,449	570	570
41235 Training	4,981	1,790	1,819	4,842	4,842
41237 Training Supplies	-	602	185	2,139	1,639
412400 Office Supplies	3,966	3,189	2,387	4,627	2,500
412435 Printing	2,781	2,685	3,022	-	-
412440 Computer Supplies	709	718	160	291	291
412450 Uniforms	12,725	12,357	11,725	14,768	13,945
412455 Park Safety Supplies	12,863	13,747	12,762	15,820	9,590
412490 Miscellaneous Supplies	325	1,008	1,163	669	4,449
412511 Equipment O & M	7,325	6,670	7,334	7,400	7,400
412512 Equipment Rental	2,336	2,217	919	1,236	1,236
412521 Building O & M	50,457	40,844	45,179	44,232	46,232
412523 Power & Lights	57,232	75,330	77,736	62,947	71,417
412524 Heat	8,244	7,429	7,350	8,974	8,974
412525 Sewer	4,178	5,470	7,426	9,609	6,055
412526 Water	497,651	605,644	498,149	592,087	592,087
412527 Storm Water	12,299	14,545	14,160	23,026	23,026
412531 Grounds O & M	65,118	86,461	73,574	74,564	77,564
412532 Irrigation O & M	63,343	54,850	59,461	69,913	62,513
412591 Tennis Court Resurfacing	14,424	26,124	23,511	26,400	25,300
412592 Tot-Lot Decks & Safty Imprvmt	35,091	23,195	12,249	20,000	9,407
412611 Telephone	24,074	23,228	35,606	26,389	27,829
412802 Slurry Seal Coat	1,750	12,820	-	300	_
412811 Road Striping	_	-	1,448	-	_
413725 Operating Leases	_	3,500	3,605	3,716	3,859
41384 Contract Services	112,023	69,861	51,384	82,517	54,432
41389 Miscellaneous Services	1,125	1,125	, -	, -	, <u> </u>
414111 IS Charges	26,891	31,379	30,609	35,235	32,920
41463 Fleet Repair Fund	82	509	-	-	
41471 Fleet O & M	175,506	210,359	219,620	226,021	251,514
4173 Building Improvements	10,061	19,138	5,934	7,000	19,020
4174 Equipment	87,390	77,569	148,102	23,850	37,800
43472 Fleet Purchases	170,215	150,615	88,036	115,400	170,500
4375 Software Purchases	-	5,293	3,610	1,475	-
44141 Transfer Out - Cap Proj Gen Rev	_		- ,	-	11,000
441560 Transfer Out - Golf Fund	-	-	-	-	45,605
<b>Total Financing Uses</b>	\$ 3,132,374	\$ 3,376,710	\$ 3,174,089	\$ 3,278,971	\$ 3,461,089

Stoffing Information		Bi-week	ly S	alary	Full-time Equivalent			
Staffing Information	Minimum		Maximum		FY 2010	FY 2011	FY 2012	
Regular:								
Division Manager/Superintendent	\$	1,846.40	\$	3,060.80	1.00	1.00	1.00	
Assistant Superintendent	\$	1,404.80	\$	2,328.80	1.00	1.00	1.00	
Urban Forester	\$	1,347.20	\$	2,234.40	1.00	1.00	1.00	
Irrigation Area Supervisor	\$	1,347.20	\$	2,234.40	1.00	1.00	1.00	
Facilities Supervisor	\$	1,347.20	\$	2,234.40	1.00	1.00	1.00	
Grounds Area Supervisor	\$	1,347.20	\$	2,234.40	2.00	2.00	2.00	
Maintenance Crew Leader	\$	1,110.40	\$	1,841.60	11.00	11.00	11.00	
Maintenance Worker II	\$	1,035.20	\$	1,716.00	0.00	2.00	2.00	
Maintenance Worker I	\$	962.40	\$	1,595.20	3.00	1.00	1.00	
Part-time:								
Secretary	\$	11.21	\$	18.59	1.25	1.25	1.25	
Seasonal:					27.56	18.78	18.78	
Parks Equipment Operator	\$	9.43	\$	15.08				
Parks Maintenance Worker	\$	7.25	\$	11.60				
			Te	otal FTEs	49.81	41.03	41.03	

	2008	2009	2010	2011	2012
Fee Information	Approved	Approved	Approved	Approved	Approved
31441 Park Reservation Fees					
Outdoor Park Pavilion					
All Day					
Resident	\$38	\$40	\$40	\$41	\$41
Non Resident	\$78	\$82	\$82	\$85	\$85
Half Day					
Resident	\$21	\$22	\$22	\$23	\$23
Non Resident	\$43	\$45	\$45	\$47	\$47
200 or more people					
All Day					
Resident	\$58	\$61	\$61	\$63	\$63
Non Resident	\$116	\$122	\$122	\$126	\$126
Half Day					
Resident	\$35	\$37	\$37	\$38	\$38
Non Resident	\$70	\$74	\$74	\$76	\$76
Bicentennial Park Indoor Pavilion					
All Day					
Resident	\$85	\$89	\$89	\$110	\$110
Non Resident	\$140	\$147	\$147	\$170	\$170
Security Deposit (refundable)	\$50	\$50	\$50	\$200	\$200
Half Day					
Resident	\$51	\$54	\$54	\$65	\$65
Non Resident	\$84	\$88	\$88	\$105	\$105
Security Deposit (refundable)	\$50	\$50	\$50	\$200	\$200
Lone Peak Indoor Pavilion - Full Pavilion					
All Day					
Resident	\$362	\$380	\$380	\$392	\$392
Non Resident	\$589	\$618	\$618	\$637	\$637
Half Day					
Resident	\$195	\$205	\$205	\$211	\$211
Non Resident	\$318	\$334	\$334	\$344	\$344
Lone Peak Pavilion Cleaning Deposit	\$200	\$200	\$200	\$200	\$200
(refundable)					

	2008 2009 2010 2011				
Fee Information	Approved	Approved	Approved	Approved	2012 Approved
Lone Peak Indoor Pavilion - North Side					
All Day					
Resident	\$205	\$215	\$215	\$222	\$222
Non Resident	\$336	\$353	\$353	\$364	\$364
Half Day					
Resident	\$111	\$117	\$117	\$121	\$121
Non Resident	\$181	\$190	\$190	\$196	\$196
Lone Peak Indoor Pavilion - South Side					
All Day					
Resident	\$180	\$189	\$189	\$195	\$195
Non Resident	\$294	\$309	\$309	\$318	\$318
Half Day					
Resident	\$97	\$102	\$102	\$105	\$105
Non Resident	\$159	\$167	\$167	\$172	\$172
Indoor Pavilion Cleaning Deposit					
(refundable)	\$200	\$200	\$200	\$200	\$200
Sports Field/Diamond Rental - per hour		· ·	·	· ·	·
Resident	N/A	N/A	N/A	\$14	\$14
Non Resident	N/A	N/A	N/A	\$20	\$25
Ball Diamond Set Up Charge		- "	- "	7	,
Resident	\$22	\$23	\$23	\$24	\$24
Non Resident	\$27	\$28	\$28	\$30	\$35
Sports Field Light Fee -per hour	,	7-3	7-3	723	,,,,
Resident	N/A	N/A	N/A	\$25	\$25
Non Resident	N/A	N/A	N/A	\$35	\$40
Soccer / Lacrosse Field Set-up	1,111	1,711	1,711	420	Ψ.0
Resident	\$75 to \$150	\$75 to \$150	\$75 to \$150	\$75 to \$150	\$100 to \$200 <b>2</b>
Non Resident	\$100 to \$200	\$100 to \$200	\$100 to \$200	\$100 to \$200	
City Promenade - per half day	\$49	\$51	\$51	\$51	\$55 2
200 or more people - per half day	\$72	\$76	\$76	\$76	\$80
Cancellation Fee - Parks Reservations	Ψ, <b>2</b>	4,0	4.0	4,0	Ψ00
All Reservations (If cancelled three					
working days prior to the reservation	\$15	\$15	\$15	\$15	\$15
date, a full refund is given, minus a	Ψ13	ΨΙΟ	ΨΙΟ	ΨΙΟ	ΨΙΟ
\$15 bookkeeping fee.)					
31442 Cemetery Fees					
Plot Fees					
Adult	\$650	\$650	\$650	\$660	\$675 <b>2</b>
Infant (1/2 plot)	\$265	\$265	\$265	\$270	\$675 <u>2</u> \$275 <u>2</u>
Burial Fees	Ψ203	\$203	Ψ203	\$270	Ψ213
Interment	\$395	\$395	\$395	\$405	\$415 <b>2</b>
Cremation	\$145	\$145	\$145	\$150	\$155 <b>2</b>
Infant	\$200	\$200	\$200	\$205	\$210 <b>2</b>
Disinterment	\$660	\$200 \$660	\$200 \$660	\$203 \$680	\$415
Saturday, Sunday, & Holiday / addl.	\$215	\$215	\$215	\$221	\$225 <b>2</b>
Certificates and Other Fees	φ213	φ413	ΦΔ13	Φ441	φ223 Z
Reissue or Transfer	\$22	\$22	\$22	\$24	\$25 2
Headstone Location Fee	\$23 \$18	\$23 \$18	\$23 \$18	\$24 \$20	
					\$20 \$35
Canopy	\$34	\$34	\$34	\$34	\$35

Canidal Dadas4		2011	2	012		2013		2014		2015
Capital Budget	В	2011 Sudgeted		roved	<sub>1</sub>	2013 Planned		2014 Planned	P	lanned
EXPANSION PROJECTS	•						•		•	
1228 - Historic Sandy Community Cer	nter /	Bovs & Gi	irls Clu	ı <b>b -</b> This	s pro	ject is for i	esto	oring the Pa	ırks &	k Recreati
building and adding a community center recreational activities.										
41 General Revenue	\$	-	\$	-	\$	-	\$	4,000,000	\$	-
12802 - Alta Canyon Recreation Cente	er / Co	ommunity	Cente	r - This	proje	ect is for ar	ı ad	dition to th	e Alt	a Canyon
Recreation Center to expand services an	d to fu		comm	unity ce	nter	•				•
41 General Revenue	\$	30,000	\$	-	\$	-	\$	-	\$ 5	,000,000
13029 - Streetscapes/Back Facing Walcity owns the walls and fences along tho replacement and Sandy Pride.										
41 General Revenue	\$	231,184	\$	30,000	\$	150,000	\$	150,000	\$	150,000
13102 - Freeway Beautification - New	landsc	aping will	be insta	alled at o	ach	of the exit	s fro	om I-15 inte	San	dy City.
41 General Revenue	\$	50,000	\$	-	\$	-	\$	-	\$	-
14018 - Trail and Trail Head - Funding Street.	g in F	Y 2011 is f	or the I	East Jord	lan (	Canal Trail	bet	ween 9400	Sout	h and Stat
422 Trail Fees	\$	110,736	\$	-	\$	25,000	\$	25,000	\$	25,000
14029 - Cemetery Irrigation Upgrade valves to the irrigation system.	- This	funding is	for pha	ase II to	upg	rade sprink	ler l	heads and a	dd is	olation
41 General Revenue	\$	9,567	\$	-	\$	-	\$	-	\$	-
14034 - Lone Peak - 700 East expansion the road widening project has happened		his funding	is for	landscap	oing	and irrigati	on a	along 700 I	East r	ow that
414 Sale of Property	\$	21,000	\$	-	\$	-	\$	-	\$	-
421 Park Fees		-	1	60,500		-		-		-
14050 - Quail Hollow Park - This fund	ing is	for design		ased con		ction of Qu				
21 RDA Haircut	\$		\$	-	\$	-	\$	4,574,000	\$	-
41 General Revenue		72,385		-		-		-		-
421 Park Fees Total		4,723 77,108	\$	<u>-</u>	\$	<u> </u>	\$	926,000 5,500,000	\$	<u> </u>
				c	ľ	CC 1 1				1 1'
<b>14056 - Dog Park -</b> This project will de to Bluth Park. Phase I is complete, phas					r an	off-leash c	log	park to be I	ocate	ea aajacer
41 General Revenue	\$	14,000		-	\$	100,000	\$	-	\$	-
<b>14061 - Granite Trail Head</b> - This func TEA-21 grant.	ding is	to install a	paved	parking	lot a	at the Gran	ite T	Гrail Head	and n	natch the
422 Trail Fees	\$	5,337	\$	-	\$	-	\$	-	\$	-
	his fun	ding is to d	constru	ct a 4.5-	acre	park adjac	ent	to Union M	Iiddle	<b>e</b> .
4064 - Union Middle School Park - Tl	\$	83,778	\$	-	\$	-	\$	-	\$	-
41 General Revenue						_		_		_
41 General Revenue 421 Park Fees		17,000								
41 General Revenue	\$	17,000 100,778	\$	-	\$	-	\$	-	\$	-
<ul> <li>41 General Revenue</li> <li>421 Park Fees     Total</li> <li>14065 - Jordan River Trail - This proj</li> </ul>	_	100,778			, i	- Jordan Rive	-	rail with Sc		ordan and
421 Park Fees	_	100,778	dy's sec		, i	- Jordan Rive -	-	- rail with So -		ordan an

Capital Budget	2011	2012	2013	2014	2015	
	Budgeted	Approved	Planned	Planned	Planned	
<b>14066 - Urban Fishery -</b> This project devinto an urban fishery. It is funded through				of the River Oa	ks Golf Course	
41 General Revenue	\$ 25,000	-	\$ -	\$ -	\$ -	
421 Park Fees	7,555	φ - -		φ - -	φ - -	
Total	\$ 32,555	\$ -	\$ -	\$ -	\$ -	
				·	·	
14067 - Bonneville Shoreline Trail - Thi				which will be u	sed to purchase	
a 10-acre parcel of land immediately conti 422 Trail Fees	\$ 49,204			\$ -	\$ -	
422 Hall Fees	\$ 49,204	Φ -	<b>-</b>	Φ -	Φ -	
14069 - Workout Stations - This funding	is to provide fi	tness stations a	long the walking	ng/jogging path	ns at Flat Iron	
and Alta Canyon Park.						
421 Park Fees	\$ -	\$ 40,000	\$ -	\$ -	\$ -	
REPLACEMENT PROJECTS						
14801 - Crescent Park Fence - This fund	ling is to install	an outfield fen	ce on the west	hall field		
24 Recreation	\$ -	\$ 15,000		\$ -	\$ -	
44004 AM G B A TH' 6 H						
<b>14802 - Alta Canyon Park -</b> This funding 41 General Revenue	s is to replace the	e asphalt joggi \$ 11,000	U 1	park.	\$ -	
41 General Revenue	φ -	\$ 11,000	- J	φ -	φ -	
148037 - Flat Iron Jogging Path - This fu	anding is to rep	lace the asphalt	jogging paths	in the park.		
41 General Revenue	\$ 141,160	\$ -	\$ -	\$ -	\$ -	
148241 - Cemetery Road Replacement -	This funding is	to replace the	roads in the cer	metery		
41 General Revenue	Tins runding is	\$ -	\$ 346,000		\$ -	
<b>148243 - Cemetery Expansion -</b> This fun plots to the west of the existing Cemetery.	ding will be use	ed to expand th	e cemetery by a	adding new roa	d and burial	
41 General Revenue	\$ 83,653	\$ -	\$ 600,000	\$ -	\$ -	
			,			
148362 - Bell Canyon Jogging Path - Th						
41 General Revenue	\$ 44,713	\$ -	\$ -	\$ -	\$ -	
14859 - Park Renovation Projects - This	funding is for	oark benches ar	nd shelters at th	e Amphitheate	r and	
throughout the park system.				-		
41 General Revenue	\$ 11,232	\$ -	\$ -	\$ -	\$ -	
148601 - Bicentennial Sports Field Light	t <b>ing</b> - This fund	ing is to raplac	a the sports fiel	ld lighting at B	icantannial Dark	
FY 2011 funding will replace the West bal						
24 Recreation	\$ 16,720		\$ 60,000	_	\$ -	
140000 Pt 4 111 1 P 11	TTI: 6 1:					
<b>148602 - Bicentennial Indoor Pavilion -</b> 41 General Revenue	This funding is \$ 35,446		ate the Bicente			
414 Sale of Property	11,000	<b>5</b> -	<b>5</b> -	\$ -	\$ -	
Total	\$ 46,446	\$ -	\$ -	\$ -	\$ -	
				•	•	
14836 - Tennis Court Reconstruction - 7				at Bell Canyon	Park. Future	
funding will be to reconstruct courts in oth				Ф 120 000	ф	
41 General Revenue	\$ -	\$ 120,000	\$ -	\$ 120,000	\$ -	
MISCELLANEOUS PROJECTS						
19012 - Gateways/Beautification Projec	ts - This projec	t funds gateway	y projects on th	e city boundari	ies as well as	
beautification projects on the I-15 corridor	r through Sandy					
41 General Revenue	\$ 46,321	\$ -	\$ -	\$ -	\$ -	
Total Capital Projects	\$ 1,215,030	\$ 392,500	\$ 1,281,000	\$ 9,795.000	\$ 5,175,000	
· · · · · · · · · · · · · · · · · · ·	, , ==,==0		. ,,	, , ,	, - , - , - , - ,	

### Policies, Objectives & Initiatives

#### Encourage healthy, more active lifestyles for citizens and employees

- Replace fitness equipment at the Senior Center.
- Implement safety week in spring of each year.
- Develop and implement a variety of health, fitness, and recreational programs.
- Implement risk management and safety programs for the Senior Center to benefit employees and customers.

# Encourage senior citizens and their families to participate in recreational and leisure activities or enrichment programs

- Promote public awareness of the Senior Center by using the city website and the new electric sign.
- Provide quality programs at a reasonable cost.
- Develop partnerships with support groups.
- Increase enrichment programs.

#### Enhance the efficiency and effectiveness of the Senior Center

- Encourage teamwork between Sandy City and Salt Lake County.
- Develop a capital improvements and equipment replacement plan for the Center.
- Develop and implement an Intergenerational Program with Sandy Elementary.
- Continue to provide the transportation service to and from the Senior Center.
- Replace and improve equipment and maintain facilities at the Center.

### **Five-year Accomplishments**

- Developed partnerships with IHC, Alta View Hospital, Sandy Elementary, University of Utah, and Utah Food Bank.
- Developed and maintained a working relationship with Salt Lake County.
- Developed various support groups (NAMI, Alzheimer's, Diabetes, and Arthritis).
- Increased or maintained programs, participation, social opportunities, and transportation to and from the Center.
- Received an average of 4.00 or higher each year on the citizen's survey.
- Upgraded the Center's phone system.
- Replaced PA system with new one.
- Added a bike rack at the Center.
- Added a seasonal bus driver position.
- Purchased two additional table tennis (ping pong) tables.
- Community Project; donated \$9,000 worth of product (yarn) to the Road Home Winter Shelter.
- Kitchen area improvements; new wall boards and painted walls.
- Purchased additional exercise equipment for the weight room.
- Facility improvements; painting, replace carpet, and retiled the women's restroom.
- Developed a lower west level emergency exit at the Center.
- Added a part-time bus driver position with benefits.
- Installed an electric sign to promote Senior Center programs.
- Purchased a new bus by utilizing grant money.

# Performance Measures & Analysis

Measure (Calendar Year)	2008	2009	2010	2011*						
Senior Citizens										
Participants (Annual Unduplicated)	1,917	2,011	1,973	2,000						
Participants (Daily Unduplicated)	42,183	44,253	43,251	44,000						
Volunteers	142	149	152	155						
Volunteer Hours	25,854	26,532	26,944	27,500						
Measure (Fiscal Year)	2008	2009	2010	2011						
Citizen's Survey Results (Scale of 1-5, 5	Citizen's Survey Results (Scale of 1-5, 5=Very Satisfied)									
Senior Citizen Programs	4.24	4.21	4.26	4.17						

<sup>\*</sup> Projected based on actuals from January 1, 2011 through February 2011.

1 Seasonal FTE's- The amount budgeted for seasonal pay is being increased this year to provide more back-up for the part-time Senior Citizen Van Driver.

		2008		2009		2010		2011		2012
Department 43	Actual		Actual		Actual		Estimated		Approved	
<b>Financing Sources:</b>										
General Taxes & Revenue	\$	57,590	\$	47,395	\$	52,641	\$	54,830	\$	51,949
3133 Grants		8,320		8,320		8,320		8,320		8,320
<b>Total Financing Sources</b>	\$	65,910	\$	55,715	\$	60,961	\$	63,150	\$	60,269
Financing Uses:										
411111 Regular Pay	\$	23,630	\$	25,862	\$	24,718	\$	24,324	\$	24,573
411113 Vacation Accrual		-		94		-		-		-
411121 Seasonal Pay		-		-		-		1,788		3,120
411131 Overtime/Gap		79		302		-		-		-
411211 Variable Benefits		5,104		5,588		5,319		5,313		5,528
411213 Fixed Benefits		5,296		5,574		6,553		6,210		7,050
412400 Office Supplies		95		-		-		150		150
412490 Miscellaneous Supplies		284		270		445		100		100
412511 Equipment O & M		7		452		-		124		124
412525 Sewer		144		144		144		108		108
412611 Telephone		3,866		2,784		3,568		5,953		5,953
41471 Fleet O & M		21,218		14,645		11,768		11,580		13,563
4174 Equipment		6,187		-		6,981		7,500		
<b>Total Financing Uses</b>	\$	65,910	\$	55,715	\$	59,496	\$	63,150	\$	60,269

Stoffing Information		Bi-week	ly Sa	lary	Full-time Equivalent				
Staffing Information	Mi	nimum	Ma	aximum	FY 2009	FY 2010	FY 2011	_	
Part-time:									
Senior Citizen Van Driver	\$	9.76	\$	16.18	0.88	0.88	0.88		
Seasonal:									
Senior Citizen Van Driver	\$	9.43	\$	15.08	0.13	0.10	0.14	1	
	-		Tot	al FTEs	1.00	0.98	1.02	_	





# **Policies, Objectives & Initiatives**

The landscape maintenance budget has been used to account for money received from special improvement districts to landscape city streets that had back facing lots. The districts have expired and the effort now is to collect any outstanding obligations and finish using the proceeds in the project areas. The ongoing maintenance becomes the responsibility of the Parks & Cemetery Division.

# **Significant Budget Issues**

No significant budget issues.

Department 421	2008 Actual	2009 Actual	2010 Actual	E	2011 Estimated	Aı	2012 pproved
Financing Sources:							
3114 Special Assessments		\$ 100	\$ -	\$	2,390	\$	-
3161 Interest Income	8,305	3,771	30		4,838		134
<b>Total Financing Sources</b>	\$ 8,305	\$ 3,871	\$ 30	\$	7,228	\$	134
Financing Uses:							
22 Landscape Maintenance	\$ -	\$ 5,864	\$ -	\$	-	\$	-
2202 Rdgs Summer Mdws 1 & 2	_	-	-		-		-
2209 Bluff Hidden Valley 2B	_	-	-		574		-
2212 Bluff Hidden Valley 2C	-	-	-		1,905		-
2216 Bluff Hidden Valley 3C	-	1	-		-		-
2218 Bluff Hidden Valley 4A	-	-	-		-		-
2219 Bluff Hidden Valley 4B	_	68	-		1,815		-
2223 Bluff Hidden Valley 5A	_	17,251	-		-		-
2227 Bluff Hidden Valley 5B	_	11,082	-		-		-
2228 Bluff Hidden Valley 6A	-	13,114	-		2,140		-
2229 Bluff Hidden Valley 6B	-	19,826	-		-		-
2230 Bluff Hidden Valley 6C	-	3,909	-		15,765		-
2232 Bluff Hidden Valley 7A		-	-		19,065		-
2233 Bluff Hidden Valley 7B	_	-	-		21,533		-
2235 Bluff Hidden Valley 7C	-	-	2,142		18,571		-
2236 High Point Area Contract	-	-	-		-		-
2237 Bluff Hidden Valley 8A	_	-	9,436		16,359		60
2238 Bluff Hidden Valley 8B	-	4,914	-		14,923		74
<b>Total Financing Uses</b>	\$ -	\$ 76,029	\$ 11,578	\$	112,650	\$	134
<b>Excess (Deficit) of Financing Sources</b>							
over Financing Uses	\$ 8,305	\$ (72,158)	\$ (11,548)	\$	(105,422)	\$	<u>-</u>
<b>Balance - Beginning</b>	180,823	189,128	116,970		105,422		-
Balance - Ending	\$ 189,128	\$ 116,970	\$ 105,422	\$	-	\$	-

#### Encourage healthy, more active lifestyles for citizens and employees

- Implement safety week in spring of each year.
- Develop and implement a variety of health, fitness, and nutrition classes.
- Develop and implement a variety of recreation and sports programs.
  - o Provide youth fishing program and other outdoor related opportunities
- Replace and upgrade equipment for youth recreation and adult programs.
- Implement risk mgt. and safety programs for the Recreation Division to benefit employees and customers.

#### Encourage people to use non-motorized transportation and encourage pedestrian-friendly development

- Expand fitness and recreation programs which encourage walking, biking, hiking, running, blading, etc.

#### Encourage youth, adults, and families to participate in sports, recreation activities, or enrichment programs

- Update and improve our website and online options.
- Improve and continue to update our marketing strategies for the Recreation Division.
- Develop, implement, and measure customer service strategies.
- Provide and update facilities for recreation programs.
- Expand and update our recreation, fitness, and enrichment programs.

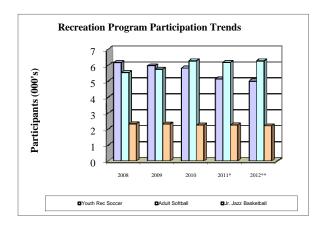
#### Enhance the efficiency and effectiveness of the Parks and Recreation Department

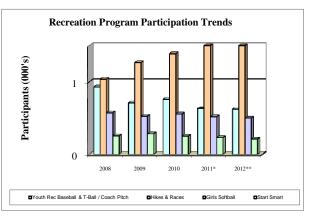
- Review the Recreation financial plan to maintain profitability.
- Maximize participation and repeat business from our clientele by exceeding their customer service expectations.
- Encourage teamwork between employees and divisions.
- Develop a capital improvement and equipment replacement plan for Recreation.
  - o Replace small equipment items.
- Work with Canyons School District on trading services.
- Enhance Volunteerism and participation in Recreation Programs and Activities.

- Achieved and maintained our Recreation financial plan to maintain profitability.
- Conducted annual program and customer satisfaction surveys.
- Received an average of 4.00 or higher each year on the citizen's survey for youth programs.
- Received an average of 3.73 or higher each year on the citizen's survey for adult programs.
- Volunteer service for the division in excess of 84,900 hours.
- Division Manager served as Utah Recreation and Parks Association President.
- Developed and produced a Spring Guide.
- Implemented Sportsmanship Program in 9 12 grade Jr Jazz Program.
- Implemented the following new recreation programs Youth Fishing Club, Hershey Track & Field Meet, Sandy Fiesta 5K, Modern Dance Classes, TV Star School Class, Youth/Adult Bowling Lessons, Hiking Program, and additional summer sport camps.
- Implemented a Clean and Sober adult softball league increasing participation 8%.
- Increased participation numbers 1.9% in 2009; and 8.3% from 2007 to 2009.
- Increased online registrations 29% in 2009.
- Enhanced the Adult Softball Program by accommodating up to 20% more teams by using Quarry Bend Park.
- Enhanced the division marketing plan via use of the City Newsletter, City Website, and Sandy Journal.
- Achieved three consecutive years of safety days without employee injury.
- Repaired and replaced ball field scoreboards and soccer goals in our parks.









Measure (Fiscal Year)	2008	2009	2010	2011*	2012**
Recreation Program Participation					
Youth Recreation Soccer	6,173	5,963	5,808	5,124	5,000
Youth Jr. Jazz Basketball	2,340	2,326	2,250	2,257	2,200
Youth Rec Baseball, T-Ball/Coach Pitch	926	709	755	630	620
Adult Softball - Fall & Summer	5,540	5,740	6,280	6,180	6,280
Youth Girls Softball & Coed Flag Football	570	525	555	519	500
Start Smart Programs	252	279	249	229	210
Organized Hikes & Races	1,035	1,263	1,387	1,540	1,600
Measure (Fiscal Year)	2008	2009	2010	2011	2011
Citizen's Survey Results					_
Youth Recreation Programs	4.07	4.08	4.10	4.14	N/A
Adult Recreation Programs	3.77	3.65	3.85	3.79	N/A
(Scale of 1-5, 5 = Very Satisfied)					

<sup>\*</sup> Projected based on actuals from July 1, 2010 through December 31, 2010.

# **Significant Budget Issues**

Equipment - This is for a replacement copy machine, soccer goals, pitching machine, generators, and scoreboard.
 Recreation Fees - Some fees are recommended to increase based on rising costs for facilities, wages, utilities, and supplies. Other fees are recommended to increase based on a market survey and increased sanction fees. A fee for new programs has also been requested.



<sup>\*\*</sup> Projected numbers based on trends and local market conditions.

Demonstrate 44	2008	2009	2010		2011		2012
Department 44	Actual	Actual	Actual	E	stimated	A	pproved
<b>Financing Sources:</b>							
31611 Interest Income	\$ 14,236	\$ 6,164	\$ 1,977	\$	3,000	\$	1,700
318211 Charges for Services	664,642	679,122	726,925		759,842		735,040
3411 Transfer In - General Fund	270,825	270,497	275,039		270,976		276,257
<b>Total Financing Sources</b>	\$ 949,703	\$ 955,783	\$ 1,003,941	\$ :	1,033,818	\$	1,012,997
Financing Uses:							
411111 Regular Pay	\$ 233,270	\$ 248,854	\$ 233,146	\$	236,904	\$	237,993
411121 Seasonal Pay	137,377	152,795	147,390		150,116		145,828
411131 Overtime/Gap	2,816	2,814	3,013		2,500		2,500
411211 Variable Benefits	64,823	67,191	64,926		65,015		65,184
411213 Fixed Benefits	29,482	33,200	30,361		28,458		35,518
411214 Retiree Health Benefit	3,637	1,822	1,456		2,013		-
4121 Books, Subs., & Memberships	126	195	105		300		300
41221 Public Notices	11,593	9,873	8,418		20,000		20,000
41231 Travel	66	1,951	546		1,000		1,700
41232 Meetings	77	115	155		250		250
41235 Training	-	15	1,642		1,500		1,500
41237 Training Supplies	-	-	-		200		200
412400 Office Supplies	2,647	2,599	2,341		3,500		3,500
412440 Computer Supplies	485	698	406		800		800
412450 Uniforms	-	318	17		300		300
412455 Safety Supplies	1,152	821	2,217		3,000		3,000
412475 Special Departmental Supplies	2,130	1,666	3,231		3,500		3,500
412511 Equipment O & M	3,896	2,800	4,047		4,500		4,500
41261 Telephone	4,197	4,331	4,798		6,139		6,860
41342 Credit Card Processing	5,147	6,352	7,191		7,500		7,675
41401 Administrative Charges	31,500	33,075	34,729		36,465		38,288
41411 IS Charges	19,344	21,514	20,500		22,725		21,574
41471 Fleet O & M	1,983	1,989	1,514		1,621		715
41541 Recreation Programs	337,209	338,440	385,187		426,965		406,905
4174 Equipment	3,931	2,633	5,428		12,000		6,100 1
43472 Fleet Purchases	_	307	-		-		-
4370 Capital Outlays	17,036	-	43,224		16,720		15,000
4374 Capital Equipment	12,045	-	-		-		11,000 1
4375 Software Purchases	-	8,571	1,970		-		-
<b>Total Financing Uses</b>	\$ 925,969	\$ 944,939	\$ 1,007,958	\$	1,053,991	\$	1,040,690
<b>Excess (Deficit) of Financing Sources</b>							
over Financing Uses	23,734	10,844	(4,017)		(20,173)		(27,693)
Balance - Beginning	219,965	243,699	254,543		250,526		230,353
Balance - Ending	\$ 243,699	\$ 254,543	\$ 250,526	\$	230,353	\$	202,660

CASEC - Toformation		Bi-week	ly S	alary	Full-time Equivalent					
Staffing Information	I	Ainimum	N	<b>Iaximum</b>	FY 2010	FY 2011	FY 2012			
Regular:										
Division Manager	\$	1,846.40	\$	3,060.80	1.00	1.00	1.00			
Recreation Coordinator	\$	1,278.40	\$	2,119.20	3.00	3.00	3.00			
Secretary	\$	896.80	\$	1,487.20	1.00	1.00	1.00			
Seasonal:					23.08	8.02	8.02			
Official/Referee/Umpire III	\$	12.25	\$	19.60						
Recreation Intern	\$	9.43	\$	15.08						
Playground Supervisor	\$	9.43	\$	15.08						
Concession Attendant/Lead Cashier	\$	9.43	\$	15.08						
Start Smart Instructor	\$	9.43	\$	15.08						
Receptionist	\$	9.43	\$	15.08						
Recreation Site Supervisor	\$	9.43	\$	15.08						
Official/Referee/Umpire II	\$	9.43	\$	15.08						
Referee Arbiter	\$	9.43	\$	15.08						
Tennis Instructor	\$	7.25	\$	11.60						
Concession Attendant	\$	7.25	\$	11.60						
Playground Aide	\$	7.25	\$	11.60						
Official/Referee/Umpire I	\$	7.25	\$	11.60						
			To	otal FTEs	28.08	13.02	13.02			

Ess Information	2008	2009	2010	2011	2012
Fee Information	Approved	Approved	Approved	Approved	Approved
31825 Recreation Fees					
Adventure Trip	\$6 to \$16	\$6 to \$16	\$6 to \$16	\$6 to \$16	\$6 to \$16
Baseball					
8 & under	\$43	\$43	\$43	\$43 to \$48	\$43 to \$48
10 & under	\$48	\$48	\$48	\$48 to \$53	\$48 to \$53
12 & under	\$53	\$53	\$53	\$53 to \$58	\$53 to \$58
14 & under	\$58	\$58	\$58	\$58 to \$63	\$58 to \$63
Baseball Camp	\$35 to \$100	\$35 to \$100	\$35 to \$100	\$35 to \$100	\$35 to \$100
Baseball Clinic	\$10 to \$50	\$10 to \$50	\$10 to \$50	\$10 to \$50	\$10 to \$50
Basketball					
Youth (1st thru 4th grade)	\$50	\$52	\$57	\$57 to \$62	\$57 to \$62
Youth (5th thru 8th grade)	\$55	\$57	\$62	\$62 to \$67	\$62 to \$67
Youth (9th to 12th grade)	\$60	\$63	\$68	\$68 to \$72	\$68 to \$72
Adult / team	\$450	\$450	\$450	\$450	\$450
Basketball Camp	\$35 to \$300	\$35 to \$300	\$35 to \$300	\$35 to \$300	\$35 to \$300
Basketball Clinic	\$10 to \$50	\$10 to \$50	\$10 to \$50	\$10 to \$50	\$10 to \$50
Bowling - Youth & Adult Programs	\$50	\$50	\$10 to \$50	\$10 to \$50	\$10 to \$50
Cardio Kick Boxing / month	\$35	\$35	\$35	\$35	\$35
Car Show / vehicle	\$10	\$10	\$10	\$10	\$10
Crafts for Pre-School	\$24	\$24	\$26	\$26	\$28
Dance / Session / Class / Workshop	\$5 to \$30	\$5 to \$30	\$10 to \$50	\$10 to \$50	\$10 to \$50
Discount/Sports Only/Must Be Same					
Sport Family - 1st Full Price/Each	\$3 Off	\$3 Off	\$3 Off	\$3 Off	\$3 Off
Addl.					
Drama	\$30 to \$50	\$30 to \$50	\$30 to \$50	\$30 to \$50	\$30 to \$50
Field Maint. Fee - Adult Sports / hour	\$13 to \$40.50	\$14 to \$43	\$14 to \$43	\$14 to \$43	\$14 to \$43
Field Maint. Fee - Youth Sports					
Youth Resident / player	\$5	\$6	\$6	\$6	\$7
Youth Non Resident / player	\$6	\$8	\$8	\$8	\$7 \$9
Field Maint Deposit / Organization	\$200	\$200	\$200	\$200	\$200
Fishing Program (Youth & Adult)	N/A	N/A	\$10 to \$20	\$10 to \$20	\$10 to \$20

	2008	2009	2010	2011	2012
Fee Information	Approved	Approved	Approved	Approved	Approved
Fitness / class / month	\$5 / \$36	\$5 / \$36	\$5 / \$36	\$5 / \$36	\$5 / \$36
Football - Adult / 5on5 team	\$300	\$300	\$300	\$300	\$300
Football - Adult / 8on8 team	\$400	\$400	\$400	\$400	\$400
Football - Youth	\$42	\$42	\$42	\$42 to \$47	\$42 to \$47
Golf League	\$30 to \$40				
Gymnastics / session	\$20	\$20	\$20	\$20	\$20
Karate	\$30/track or \$50/month				
Kickball - Adult / team	\$125	\$125	\$125	\$125	\$125
Key Check Out / deposit	\$50	\$50	\$50	\$50	\$50
Lacrosse - Youth	N/A	\$30 to \$40	\$30 to \$40	\$30 to \$40	\$45 to \$50
Late Charge After Regist. Deadline	\$5 to \$10	\$50 to \$40 \$5 to \$10	\$50 to \$40 \$5 to \$10	\$50 to \$40 \$5 to \$10	\$5 to \$10
Nature Hikes / Snowshoeing / hike	\$5.\$10	\$5.\$10	\$5 to \$15	\$5 to \$15	\$5 to \$15
Nature Hikes / Snowshoeing / family	\$11-\$16	\$11-\$16	\$10 to \$20	\$10 to \$20	\$10 to \$20
Online Registration Convenience Fee	N/A	N/A	\$10 to \$20 \$1 to \$3	\$1 to \$3	\$1 to \$3
Parks Program (for the summer)	\$32	\$32	\$34	\$34	\$34
Participation Cancellation Fee (Indiv.)	\$32 \$15	\$32 \$15	\$15	\$15	\$15
a articipation Cancenation Fee (murv.)			qualified replac		
Participation Cancellation Fee (Team)			efund 75% of o		
raticipation Cancenation Fee (Team)	replacement to		nber of games	-	proration cost
Pitching Machine / refundable deposit	\$50	\$50	\$50	\$50	\$50
Races	\$5 to \$20	\$5 to \$20	\$5 to \$20	\$5 to \$25	\$5 to \$25
Races Re-key Ball Field Lights	\$5 to \$20	\$5 10 \$20	\$5 to \$20	\$510 \$25	\$5 to \$25
Safety City	\$20	\$30 \$20	\$30 \$20	\$30 \$20	\$20
Scoreboard / Timer refundable deposit	\$100	\$20 \$100	\$20 \$100	\$20 \$100	\$100
Scott Classes	\$8 to \$12	\$10 to \$16	\$10 to \$16	\$10 to \$16	\$100 \$10 to \$16
Shirt Sales	\$3 to \$10				
Soccer	φ5 το φ1ο	φ5 το φ10	ψ3 το ψ10	ψ5 το ψ1ο	ψ3 t0 ψ10
Adult (per team)	\$700 to \$900				
Youth (Pre-K thru 2nd Grades)	\$40	\$42	\$42	\$42 to \$47	\$42 to \$47
Youth (3rd thru 4th Grades)	\$44	\$46	\$46	\$46 to \$51	\$46 to \$51
Youth (5th thru 9th Grades)	\$48	\$50	\$50	\$50 to \$55	\$50 to \$55
Youth (10th thru 12th Grades)	N/A	\$52	\$52	\$52 to \$57	\$52 to \$57
Indoor (Futsal)	\$40	\$40	\$45	\$45 to \$55	\$45 to \$55
Soccer Camp	\$50 to \$200				
Soccer Clinic	\$15 to \$25				
Softball - Coed Youth Slow Pitch	7 - 0 - 0 - 0 - 0	7-2 7-2	7-2-12-7-2	7-2 22 7-2	7-2-12-7-2
Midget	\$41	\$41	\$41	\$41 to \$46	\$41 to \$46
Peewee / Junior	\$46	\$46	\$46	\$46 to \$51	\$46 to \$51
Seniors	\$48	\$48	\$48	\$48 to \$53	\$48 to \$53
Softball - Girls Youth Fast Pitch	, -	, -	, -	, ,	, ,
Minis/Midget	\$42	\$42	\$42	\$42 to \$47	\$42 to \$47
Minors/Majors/Junior/ Senior	\$46	\$46	\$46	\$46 to \$51	\$46 to \$51
Softball - Girls / Organized Teams	\$400	\$400	\$400	\$400	\$400
Softball - Men's, Women's, Coed	\$425	\$425	\$440	\$440	\$460
Softball Fall - Men's, Women's, Coed	\$225	\$225	\$235	\$235	\$255
Softball - Fun & Sober Leagues	N/A	N/A	N/A	N/A	\$440 to \$750
Softball Clinic / team	\$100	\$100	\$100	\$100	\$100
Start Smart Programs	\$25 to \$35				
Team Sponsors - Girls Softball	+=5 το ψου	+=2 το ψου	+=2 00 ψ20	+=== 00 400	+=3 το ψοσ
Midgets/Minis	\$75	\$75	\$75	\$75	\$75
Minors/Majors	\$75 to \$125				
Juniors/Seniors	\$75 to \$200				

Foo Information	2008	2009	2010	2011	2012
Fee Information	Approved	Approved	Approved	Approved	Approved
Team Sponsors - Boys Baseball					
Peewees	\$250	\$250	\$250	\$250	\$250
Minors/Majors	\$300	\$300	\$300	\$300	\$300
Juniors/Seniors	\$500	\$500	\$500	\$500	\$500
Tennis/Classes	\$44 to \$50				
Tennis Camps	\$50 to \$100				
Tennis Clinic					
Youth	\$26	\$26	\$26	\$26	\$26
Adult	\$32	\$32	\$32	\$32	\$32
Tennis Leagues / league	\$62	\$62	\$62	\$62	\$62
Tee Ball / Coach Pitch	\$38	\$38	\$38	\$38 to \$43	\$38 to \$43
Tournaments					
Men's Softball / team	\$210	\$210	\$225	\$225	\$235
Co-ed Softball / team	\$210	\$210	\$225	\$225	\$235
Women's Softball / team	\$170	\$170	\$185	\$185	\$235 \$235 \$200 \$275
Men & Women/State / team	\$250	\$250	\$250	\$250	\$275
Girls Softball / team	\$150	\$150	\$150	\$150	\$150
Youth Soccer / team	\$125	\$125	\$125	\$125	\$125
Tennis	\$15 to \$25				
Track Club	\$25	\$25	\$25	\$25	\$25
Video Training Tape / refndble deposit	\$20	\$20	\$20	\$20	\$20
Volleyball - Adult / team	\$200	\$200	\$200	\$200	\$200
Volleyball - Youth	\$50	\$50	\$50	\$50	\$50
Volleyball Camp / Clinic	\$15 to \$100				
Volleyball Equipment Rental /					
Deposit / refundable deposit	\$50	\$50	\$50	\$50	\$50



### **Policies & Objectives**

#### Encourage a healthy, more active lifestyle for citizens and employees

- Implement safety week in spring of each year.
- Provide Programming for Shape Up / Slim Down Sandy with Healthy Sandy Committee.
- Develop and implement a variety of fitness, recreation, and sports programs.
- Provide and update facilities for recreational and fitness activities.
  - o Renovate and improve existing facilities and equipment.
  - o Replace and improve small equipment in the Sports Center to enhance programs, risk management, facilities, and equipment.
- Promote fitness through contests and promotions.
- Develop special events and festivals to involve the community.
- Implement risk management and safety programs for Alta Canyon to benefit employees and customers.
  - o Upgrade and replace Center equipment and furniture.

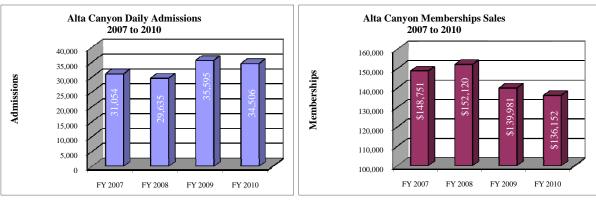
#### Encourage youth, adults, and families to participate in sports, recreation activities, or enrichment programs

- Provide quality programs and activities at reasonable costs.
- Develop youth sports through instructional camps.
- Continue to update and improve our website and online options.
- On-going customer service training for all employees.
- Improve and update our marketing strategies.

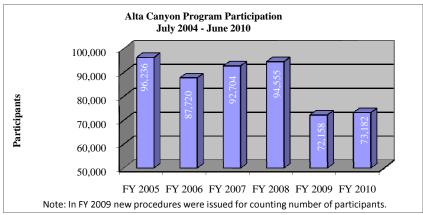
#### Enhance the efficiency and effectiveness of the Parks and Recreation Department

- Maximize new and repeat business from our clientele by exceeding their customer service expectations.
- Encourage teamwork between employees and divisions.
- Continue positive relationships, planning, & involvement of Facilities Division.

- Continued a high standard of maintenance and cleanliness at the Center.
- Continued work on sustainability of the Center through utility conservations.
- Providing a safe family-friendly recreation environment.
- Developed a replacement plan for purchase of new vans, cardio equipment, and computers and programs.
- Increased both the quality of service and the capacity of the Center programs.
- Implemented an ongoing replacement plan for aerobic equipment.
- Volunteer service for the division in excess of 230 hours.
- Remodeled Weight Room, Spin Room, and Programmer's Office.
- Hired new center manager.
- Added new program Training Camp.
- Replaced cardio theater boxes and cable service in Cardio Room.
- Replaced chiller.
- Installed outdoor splash pad and water slide.
- Remodeled therapeutic hot tubs and associated mechanical equipment.
- Replaced carpet in Premium Locker Rooms with tile.
- Installed DVR surveillance system.
- Replastered the pool, replaced filter media in sand filters and purchased new pool covers.
- Replace floating line lines for pool.
- Replaced Center software for managing memberships and programs.
- Replaced the Center HVAC and domestic hot water boilers.
- Upgraded HVAC circulation system and fan.
- Replaced 16 spin bikes.
- Replaced the pool circulation pump.



**Alta Canyon Sports Center** 



### **Significant Budget Issues**

- 1 Public Notices This increase is due to the election year and required notifications.
- **2** Equipment This funding is to purchase new cardio equipment, computers, aerobic equipment, and pool equipment.
- 3 Nursery Fees The board decided to reduce fees and consider it a cost of doing business for members.
- 4 Alta Canyon Fees Some fees are recommended to increase based on rising costs for facilities, wages, utilities, and supplies. Other fees are recommended to increase based on a market survey, fee clarification and adjustments, and Alta Canyon Board recommendations. There was also a need for a fee re-structuring for clarification in the registration process.

Department 442	I	2008 Actual	2009 Actual	2010 Actual	Es	2011 stimated	$\mathbf{A}_{]}$	2012 pproved
Financing Sources:								
31111 Property Taxes Current	\$	355,251	\$ 350,511	\$ 352,292	\$	359,303	\$	360,670
31112 Property Taxes Delinquent		6,975	8,203	6,485		5,366		5,830
3115 Motor Vehicle Fee		40,583	42,234	38,925		35,311		32,600
31611 Interest Income		7,428	1,841	35		100		300
3162 Cell Tower Lease		31,582	33,909	35,265		35,526		36,946
3169 Sundry Revenue		(632)	510	141		2,440		60
318251 Rental Income		8,636	7,097	24,523		10,555		11,925
318252 Food & Beverage Sales		19,148	12,397	18,543		18,650		17,250
318253 Admission Fees		77,167	77,480	86,228		90,275		91,590
318254 Merchandise Sales		2,591	1,452	1,181		1,100		1,240
318256 Instruction Fees		441,982	412,048	417,996		420,604		425,915
318257 Membership Fees		152,120	139,981	136,152		149,000		145,475
318258 Tournament & League Fees		4,069	6,271	5,604		8,374		6,375
3392 Sale of Fixed Assets		-	-	-		-		2,000
<b>Total Financing Sources</b>	\$ 1	,146,900	\$ 1,093,934	\$ 1,123,370	<b>\$</b> 1	1,136,604	<b>\$</b> 1	1,138,176

Department 442	2008 Actual	2009 Actual	2010 Actual	2011 Estimated	2012 Approved
Financing Uses:	Actual	Actual	Actual	Estimateu	Approved
411111 Regular Pay	\$ 256,531	\$ 265,259	\$ 259,836	\$ 255,248	\$ 251,795
411121 Seasonal Pay	322,694	348,941	350,165	336,982	352,585
411131 Overtime/Gap	6,725	5,758	7,384	8,741	9,600
411211 Variable Benefits	87,897	92,134	91,996	90,138	91,629
411213 Fixed Benefits	37,569	36,238	44,119	46,825	63,049
411214 Retiree Health Benefit	37,307	30,230	550	1,065	1,086
41132 Mileage Reimbursement	311	517	330	1,005	1,000
41135 Phone Allowance	311	317	_		360
4121 Books, Sub., & Memberships	7,534	6,965	8,955	4,390	7,200
41221 Public Notices	509	450	4,487	500	5,500 <b>1</b>
41231 Travel	968	169	282	411	3,300
41237 Training	1,176	700	202	411	900
412400 Office Supplies	6,362	3,406	3,039	3,810	3,800
* *	899	504	105	100	350
412420 Postage	1,066				800
412440 Computer Supplies		1,120	1,581	1,000	
412450 Uniforms	3,108	4,480	3,123	4,950	4,000
412490 Miscellaneous Supplies	537	445	541	120	150
412511 Equipment O & M	7,710	8,627	8,546	9,320	11,200
412521 Building O & M	21,995	18,143	21,020	20,175	20,000
412523 Power & Lights	33,276	35,566	36,385	39,875	40,862
412524 Heat	18,081	13,626	16,258	23,100	26,045
412525 Sewer	3,888	3,888	3,888	3,888	3,888
412526 Water	7,349	9,049	8,993	9,475	9,356
412527 Storm Water	2,805	3,060	3,060	3,150	3,492
412531 Grounds O & M	6,128	696	1,463	1,560	500
412541 Pool Chemicals	12,133	15,031	14,736	21,300	20,500
412549 Other Pool O&M	4,707	2,695	3,848	4,200	5,000
412611 Telephone	7,706	8,271	8,926	10,256	12,297
41334 Legal Counsel	-	-	316	1,000	1,000
41341 Audit Services	1,832	1,869	1,890	2,300	2,300
41342 Credit Card Processing	5,961	6,936	7,642	8,622	8,700
413621 Property Insurance	32,315	33,516	32,078	29,951	33,682
41384 Contract Services	5,308	8,149	6,404	8,600	7,000
41387 Advertising	8,495	6,476	7,040	8,500	7,000
41389 Miscellaneous Services	259	387	136	-	-
41401 Administrative Charges	61,295	64,360	67,578	70,957	74,505
414111 IS Charges	24,650	27,356	24,001	25,336	24,823
41460 Risk Management Charges	5,503	5,342	2,834	2,891	3,133
41471 Fleet O&M	5,257	8,371	6,379	6,178	3,238
415412 Equipment & Supplies	38,693	31,305	27,322	30,118	32,500
415422 Food & Beverages	8,449	7,863	5,904	9,200	11,500
415424 Pro Shop Merchandise	1,580	1,688		675	1,200
4173 Building Improvements	-	-	-	3,975	6,950
4174 Equipment	21,213	23,672	10,105	3,943	29,610 2
4175 Software Licenses	-	- , - , -	-,	- , ,-	1,950
4370 Capital Outlays	6,906	156,222	_	_	-
4375 Software Purchases	-	5,871	-	_	_
Total Financing Uses	\$ 1,087,380	\$ 1,275,121	\$ 1,102,915	\$ 1,112,825	\$ 1,195,035
<b>Excess (Deficit) of Financing Sources</b>	,	ŕ	,	,	
over Financing Uses	59,520	(181,187)	20,455	23,779	(56,859)
Accrual Adjustment	6,748	(12,643)		-	-
Balance - Beginning	248,901	315,169	121,339	159,028	182,807
Balance - Ending	\$ 315,169	\$ 121,339	\$ 159,028	\$ 182,807	\$ 125,948

Stoffing Information		Bi-week	ly S	alary	Ful	l-time Equiva	lent
Staffing Information	N	Iinimum	_	<b>Iaximum</b>	FY 2010	FY 2011	FY 2012
Regular:							
Division Manager	\$	1,846.40	\$	3,060.80	1.00	1.00	1.00
Program & Aquatics Coordinator	\$	1,278.40	\$	2,119.20	1.00	1.00	1.00
Office Coordinator	\$	1,110.40	\$	1,841.60	1.00	1.00	1.00
AC Facilities & Maint. Crew Leader	\$	1,110.40	\$	1,841.60	1.00	1.00	1.00
Program Specialist	\$	1,035.20	\$	1,716.00	1.00	1.00	1.00
AC Maintenance Mechanic/Custodian	\$	896.80	\$	1,487.20	1.00	1.00	1.00
Part-time:							
Secretary	\$	11.21	\$	18.59	0.75	0.75	0.75
Seasonal:					17.04	19.74	19.74
Aerobics Instructor II	\$	15.93	\$	25.49			
Aerobics Instructor I	\$	12.25	\$	19.60			
Aerobics Coordinator	\$	12.25	\$	19.60			
Pool Manager/Aquatic Supervisor	\$	9.43	\$	15.08			
Weight Instructor/Personal Trainer	\$	9.43	\$	15.08			
Tennis Coordinator	\$	9.43	\$	15.08			
Lifeguard Supervisor	\$	7.25	\$	11.60			
Racquetball Coordinator	\$	7.25	\$	11.60			
Swimming School Supervisor	\$	7.25	\$	11.60			
Sports Instructor (tennis/volleyball/							
wallyball/racquetball)	\$	7.25	\$	11.60			
Nursery Supervisor	\$	7.25	\$	11.60			
Diving Coach	\$	7.25	\$	11.60			
Swimming Coach	\$	7.25	\$	11.60			
Assistant Lifeguard Supervisor	\$	7.25	\$	11.60			
Water Safety Instructor	\$	7.25	\$	11.60			
Youth Camp Counselor II	\$	7.25	\$	11.60			
Youth Camp Counselor I	\$	7.25	\$	11.60			
Swim School Secretary	\$	7.25	\$	11.60			
Kinder Camp Teacher	\$	7.25	\$	11.60			
Preschool Coordinator/Teacher	\$	7.25	\$	11.60			
Office Aide	\$	7.25	\$	11.60			
Concession Attendant/Cashier	\$	7.25	\$	11.60			
Custodian I/II	\$	7.25	\$	11.60			
Lifeguard	\$	7.25	\$	11.60			
Nursery Attendant	\$	7.25	\$	11.60			
Concession Attendant/Asst. Cashier	\$	7.25	\$	11.60			
			To	otal FTEs	23.79	26.49	26.49

	2008	2009	2010	2011	2012	
Fee Information	Approved	Approved	Approved	Approved	Approved	
3169 Sundry Revenue		<b></b>	<b></b>	<b>pp</b>		
Return Check Fee	\$25	\$25	\$25	\$25	\$25	
318251 Rental Income	, -			, -		
Equipment Rental Fees	\$.50 - \$1.50	\$.50 - \$1.50	\$.50 - \$1.50	\$.50 - \$1.50	\$.50 - \$1.50	
Locker Rental	,			,	,	
Daily Rental	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	
Annual / Member	\$21.50	\$21.50	\$21.50	\$21.50	\$21.50	
Annual / Non-member	\$26.50	\$26.50	\$26.50	\$26.50	\$26.50	
Pavilion Rental / Picnic / Per 4 Hours	\$25	\$25	\$25	\$35 - \$45	\$35 - \$45	
Pool	,	,	,	700 710	700 7.0	
Rental / Per Hour	\$106	\$106	\$106	\$140	\$140	
Birthday Pool Party	\$70	\$70	\$70	\$80 - \$85	\$80 - \$85	
Birthday Pool Party / Additional	\$2 - \$8.50	\$2 - \$8.50	\$2 - \$8.50	\$2.50 - \$8.50		
Private Pool Pavilion / 4 Hours	\$35	\$35	\$35	\$45 - \$50	\$45 - \$50	
Towel Rental	Ψ33	Ψ33	Ψ33	Ψ15 Ψ50	Ψ15 Ψ50	
Daily Rental	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25	
Punch Card / 20 Rentals	\$18	\$18	\$18	\$18	\$18	
318252 Food & Beverage Sales	Ψ10	Ψ10	Ψ10	Ψ10	ΨΙΟ	
Concessions & Special Fees	per dept.	per dept.	per dept.	per dept.	per dept.	
318253 Admission Fees	per dept.	per dept. per dept.		per dept.	per dept.	
Center Daily Admission						
Daily Pass / Children	\$1.00	\$1.00	\$1.00	\$2.00	\$2.00	
Daily Pass / Youth	·	\$2.50 - \$3.50	· ·	\$2.00 \$3 - \$4	\$2.00 \$3 - \$4	
Daily Pass / Adult	\$3.50 - \$4.50		\$3.50 - \$3.50	\$4 - \$5	\$4 - \$5	
Daily Pass / Addit Daily Pass / Senior	\$2.25 - \$3.50			\$3 - \$4	\$4 - \$5 \$3 - \$4	
•	\$2.23 - \$3.30	\$2.23 - \$3.30	\$2.23 - \$3.30	\$3 - \$4	\$3 - \$4	
Dippin' Dogs	\$6	\$6	\$6	¢7	\$7	
Per Owner & Dog	1	\$6 \$2	· ·	\$7 \$2		
Additional Dog	\$2	\$2	\$2	\$2	\$2	
Dive In Movies / Person	\$4 - \$5	\$4 - \$5	\$4 - \$5	\$4 - \$8	\$4 - \$8	
Nursery	¢1.05	¢1.25	¢1.25	Φ2	¢1.25	
Per Hour	\$1.25	\$1.25	\$1.25	\$2	\$1.25 <b>3</b> \$21.25 <b>3</b>	
20 Punch Card / Member	\$21.25	\$21.25	\$21.25	\$36.20	\$21.25	
20 Punch Card / Non-member	\$24.25	\$24.25	\$24.25	\$39.40	\$24.25	
Racquetball Punch Card 10 Punches	\$25	\$25	\$25	\$35-40	\$35-40	
Sprint Triathlon	\$40 - \$55	\$42 - \$55	\$42 - \$55	\$42 - \$55	\$27 - \$55 4	
Swimming	40.45	***	***	42.70	42.50	
Group Rate Admission / Youth	\$3.15	\$3.15	\$3.15	\$3.50	\$3.50	
Group Rate Admission / Adult	\$2.25	\$2.25	\$2.25	\$2.50	\$2.50	
Jr. Guard Program / Session	\$30 - \$39	\$30 - \$39	\$30 - \$39	\$30 - \$39	\$30 - \$39	
Tennis						
Court Fees/Res./Per Court Hour	\$4.50	\$4.50	\$4.50	\$4.50	Discontinued 4	
Court Fees/Non-res./Per Court Hour	\$5.50	\$5.50	\$5.50	\$5.50	Discontinued 4	
Volleyball		<u>.</u>	<u>.</u>		_	
Court Fees/Res./Per Court Hour	\$4.50	\$4.50	\$4.50	\$6.00	Discontinued 4	
Court Fees/Non-res./Per Court Hour	\$5.50	\$5.50	\$5.50	\$7.50	Discontinued 4	

	2008	2009	2010	2011	2012
Fee Information	Approved	Approved	Approved	Approved	Approved
318254 Merchandise Sales		11	TI	TT	
Retail Sales	per dept.	per dept.	per dept.	per dept.	per dept.
318256 Instruction Fees		1 1	1 1	1 1	1 1
Certification Training					
Lifeguard	\$50 - \$150	\$50 - \$150	\$50 - \$150	\$50 - \$150	\$50 - \$150
Water Safety Instructor	\$150	\$150	\$150	\$150	\$150
Pre Test	N/A	N/A	N/A	N/A	\$25 4
FIRST Club / After School Program					
Member / Per Month	\$225	\$236	\$236	\$247	\$247
Non-member / Per Month	\$250	\$263	\$263	\$274	\$274
Non-refundable / Registration Fee	\$50	\$50	\$50	\$50	\$50
Fitness Classes	450	φ2 σ	φ2 σ	Ψ2 0	Ψ. Ο
Per Class	\$4 - \$6.25	\$4 - \$6.25	\$4 - \$6.25	\$4 - \$6.25	\$4 - \$6.25
A+ Annual Membership / Unlimited	\$258 - \$328	\$258 - \$328	\$258 - \$328	\$258 - \$328	\$258 - \$328
Punch Pass / 12 Fitness Classes	\$35 - \$45	\$35 - \$45	\$35 - \$45	\$35 - \$45	\$35 - \$55 <b>4</b>
Punch Pass / 8 Fitness Classes	N/A	N/A	N/A	N/A	N/A
Punch Pass / 12 Classes / Employee	\$12	\$12	\$12	\$12	\$24 4
Kinder Camp	Ψ12	Ψ12	Ψ12	Ψ12	Ψ2-1
Member / Per Month	\$85	\$90	\$90	\$90	\$90
Non-member / Per Month	\$95	\$105	\$105	\$105	\$105
Late Pick-up Fee	Ψλ	Ψ103	Ψ103	Ψ103	Ψ103
FIRST Club, Pre-school,	N/A	N/A	N/A	N/A	\$1-\$48 4
Summer Camp, and REBEL Camp	14/A	IV/A	IV/A	IV/A	φ1-ψ40
Martial Arts					
Per Month	N/A	N/A	N/A	N/A	\$53 - \$83 4
Personal Training / Per Hour	\$45 - \$50	\$45 - \$50	\$45 - \$50	\$45 - \$50	\$45 - \$50
Pre-school	Ψ-3 - ψ30	Ψ-5 - ψ50	Ψ-5 - ψ50	Ψ-5 - ψ50	φ <del>1</del> 3 - φ30
Monthly / Resident	\$100	\$105	\$105	\$105	\$105
Monthly / Non-resident	\$100	\$103	\$103	\$103 \$121	\$103 \$121
Non-refundable Registration Fee	\$25	\$25	\$25 \$25		\$121 \$25
Racquetball	\$23	\$23	\$23	\$23	\$23
Clinics / Per Hour	\$5 - \$7	\$5 - \$7	\$5 - \$7	\$5 - \$7	\$5 - \$7
Private Lessons / Per Hour	\$15 - 20	\$15 - 20	\$15 - 20	\$15 - 20	\$15 - 20
Semi-private Lessons / Per Hour		\$7.50 - \$12.50	\$7.50 - \$12.50		\$7.50 - \$12.50
Summer Camp / Monthly Basis	\$7.50 - \$12.50	\$7.30 - \$12.30	\$7.30 - \$12.30	\$7.50 - \$12.50	\$7.30 - \$12.30
Member /Month	N/A	N/A	N/A	\$345-\$500	\$245-\$500 4
Non-member/month	N/A	N/A N/A	N/A N/A	\$345-\$500	\$245-\$500 <u>4</u> \$245-\$500 <u>4</u>
Rebel/member/month	N/A	N/A N/A	N/A N/A	\$345-\$500	\$245-\$500 <b>4</b>
Rebel/member/month	N/A	N/A N/A	N/A N/A		
	N/A N/A	N/A N/A	N/A N/A	\$345-\$500	\$245-\$500 <b>4</b> \$100 <b>4</b>
Non-refundable / Registration Fee	IN/A	IN/A	IN/A	N/A	\$100
Swimming Lessons / Session	\$20 to \$39	\$20 to \$39	\$20 to \$39	\$27 to \$29	\$22 to \$20
Private / Per Hour	\$30 - \$50		\$20 to \$39	\$27 to \$38	\$22 to \$39 <b>4</b> \$30 - \$50
		\$30 - \$50 \$15 \$25		\$30 - \$50 \$15 \$25	
Private / Per 1/2 Hour	\$15 - \$25 \$20, \$30	\$15 - \$25 \$20 \$30	\$15 - \$25 \$20 \$30	\$15 - \$25 \$20 \$30	\$8 - \$25 <b>4</b>
Lessons / Semi-private / Per Hour	\$20 - \$30 \$10, \$20	\$20 - \$30 \$10 \$20	\$20 - \$30 \$10 \$20	\$20 - \$30 \$10 \$20	\$20 - \$35
Lessons/Semi-private/Per 1/2 Hour Lessons / Diving / Session	\$10 - \$20 \$25 \$45	\$10 - \$20 \$35 - \$45	\$10 - \$20 \$35 - \$45	\$10 - \$20 \$35 - \$45	\$8 - \$20 <b>4</b> \$35 - \$45
Swim Team / Aces / Per Summer	\$35 - \$45				
Swiiii Teaiii / Aces / Per Suilliller	ゆソン.ンU-ゆ1116.5U	<b>ゆかいいの-0110-00</b>	\$95.50-\$116.50	<b>ゆみつ.⊃U-⊅110.⊃</b> 0	95.50-\$110.5U

	2008	2009	2010	2011	2012
Fee Information	Approved	Approved	Approved	Approved	Approved
Tennis					
Team Tennis / Youth / Summer	\$62         \$62         \$62		\$62		
Lessons / Member / Session	\$40	\$40	\$40	\$40	\$40
Lessons / Non-member / Session	\$45	\$45	\$45	\$45	\$45
Lessons / Private / Per Hour	\$30 - \$35	\$30 - \$35	\$30 - \$35	\$30 - \$35	\$30 - \$35
Lessons / Private / Per 1/2 Hour	\$15 - \$20	\$15 - \$20	\$15 - \$20	\$15 - \$20	\$15 - \$20
Adult Workshops / Session	\$10 - \$15	\$10 - \$15	\$10 - \$15	\$10 - \$15	\$10 - \$15
Tumbling / Hip Hop / Jazz					
Ages 7 & Under / Monthly	\$25 - \$55	\$25 - \$55	\$25 - \$55	\$25 - \$55	\$25 - \$55
Ages 8 & Older / Monthly	\$30 - \$90	\$30 - \$90	\$30 - \$90	\$30 - \$90	\$30 - \$90
Volleyball					
Clinics	\$40 - \$45	\$40 - \$45	\$40 - \$45	\$40 - \$45	\$40 - \$45
Wallyball					
Youth Clinic / Session	\$5 - \$7	\$5 - \$7	\$5 - \$7	\$5 - \$7	\$5 - \$7
318257 Membership Fees					
Memberships					
Family Yearly / Resident	\$277	\$277	\$277	\$300	\$310 4
Family Yearly / Non-resident	\$302	\$302	\$302	\$325	\$335 4
Couple Yearly / Resident	\$215	\$215			\$245 4
Couple Yearly / Non-resident	\$240	\$240	\$240	\$230 \$255	\$270 4
Single Yearly / Resident	\$150	\$150	\$150	\$162	\$245 4 \$270 4 \$180 4 \$205 4 \$145 4 \$170 4 \$190 4 \$215 4
Single Yearly / Non-resident	\$175	\$175	\$175	\$187	\$205 4
Senior Single Yearly / Resident	\$118	\$118	\$118	\$128	\$145
Senior Single Yearly / Non-resident	\$143	\$143	\$143	\$153	\$170 4
Senior Couple Yearly / Resident	\$160	\$160	\$160	\$173	\$190 4
Senior Couple Yearly / Non-resident	\$185	\$185	\$185	\$198	\$215 4
Family Summer	\$164	\$164	\$164	\$180	\$180
Couple Summer	\$137	\$137	\$137	\$150	\$150
Single Summer	\$100	\$100	\$100	\$110	\$110
Senior Couple Summer	\$106	\$106	\$106	\$110	\$110
Senior Single Summer	\$84	\$84	\$84	\$85	\$85
Monthly / Resident / Non-Summer	\$21.50	\$22.50	\$22.50	\$23.50	\$23.50
Monthly / Resident / Summer	\$34	\$35.50	\$35.50	\$39.00	\$39.00
Monthly / Non-res. / Non-summer	\$27	\$28	\$28	\$29.50	\$29.50
Monthly / Non-res. / Summer	\$37	\$39	\$39	\$42.50	\$42.50
318258 Tournament & League Fees					·
Racquetball					
Avalanche Tournament	\$15 - \$35	\$15 - \$35	\$15 - \$35	\$20 - \$35	\$15 - \$35 4
Wallyball					
League	\$18 - \$23	\$18 - \$23	\$18 - \$23	\$20 - \$25	\$20 - \$25

Capital Budget	В	2011 Budgeted	2012 Approved	2013 Planned	2014 Planned	2015 Planned
124509 - Alta Canyon Remodel - Fundin slide.	g is	to reconstru	act the therape	utic hot tubs an	d to install a sp	lash pad and
41 General Revenue	\$	265,050	\$ -	\$ -	\$ -	\$ -
<b>Total Capital Projects</b>	\$	265,050	\$ -	\$ -	\$ -	\$ -





### **Policies & Objectives**

#### Provide open space and green space in the city and encourage environmental stewardship

- Promote water conservation through golf course maintenance, design standards, computerized irrigation, irrigation system modification, education, and media.
- Promote environmental stewardship in the use of chemicals, fertilizer and maintenance practices.
- Enhance and beautify the golf course by planting flowers, trees, and shrubs.
  - o Landscaping at Hole #1 and Dry Creek.
- Renovate and improve existing parks & recreation facilities and equipment.
  - o Restore golf course after RMP Transmission Line Project.
  - o Replace and improve small equipment in the Golf Division.
  - o Replace the spray applicator unit.
- o Install an oil/water separator at the maintenance building/area.

#### Encourage healthy, more active lifestyles for citizens and employees

- Implement safety week in spring of each year.
- Develop and implement a variety of golf programs.
- Implement risk management and safety programs for the golf division to benefit employees and customers.

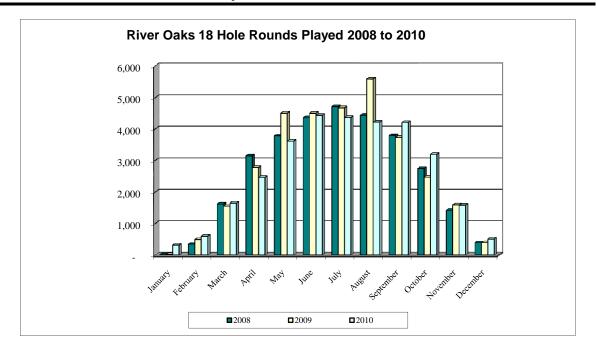
#### Encourage youth, adults, and families to participate in sports, recreation activities, or enrichment programs

- Expand our golf programs.
- Update and improve our web site and online options.
- Provide quality programs and activities at reasonable costs.
- Develop and implement customer service training for all employees.
- Improve and update our marketing strategies.

#### Enhance the efficiency and effectiveness of the Parks and Recreation Department

- Encourage public/private partnerships at North Range & Café.
- Enhance volunteerism and participation in programs and activities.
- Maximize participation and repeat business from our clientele by exceeding their customer service expectations.
- Encourage teamwork between employees and divisions.

- Implemented a tree maintenance plan and tree inventory in cooperation with the Urban Forester.
- Greens Superintendent served as president for the Utah Golf Course Superintendent Association of America.
- Rail Fence completed along holes number 8, 17 and 18.
- Oil water separator installed at maintenance building.
- Updated signs, tee markers & golf green flags.
- Completed ½ of Dry Creek restoration on north side of #17 bridge area.
- Volunteer service for the division in excess of 7,400 hours.
- Completed the North side Dry Creek Project including mulch, trees, shrubs, irrigation, and a stone bench.
- Completed tree removal on hole #17 to improve visibility.
- Entered into a contract for the North Range Services.
- Installed granite rocks as 150 yard markers throughout the golf course.
- Worked with Rocky Mountain Power to install 10 additional power poles through the golf course.
- Added granite boulders on the north side of hole #17 by sidewalk.
- Assistant Maintenance Supervisor completed his Arborist certification.
- Installed a new cart path to the black tee's on hole #6.
- Installed landscape on the north side of parking lot.
- Maintenance Superintendent achieved his Class A certification with the GCSAA.
- Completed the Irrigation Well and Pump Building project to more effectively water the golf course.
- Dredged pond #18 to hold additional cleaner water and provide better flow.
- Improved the quality of the golf course by adding over 100 tons of sand to the bunkers.
- Installed black vinyl fence along the Jordan River Trail on Hole #8 and #9.
- Installed a rock fountain at the club house.
- Installed heaters in our restrooms on hole #14 to keep them open longer in our season.
- Installed new fountain in the lake on our #1 hole.
- Planted more than 40 trees on hole #17 and 9400 south streetscape.
- Re-defined areas throughout the golf course as native areas, to lower our labor costs for mowing and fuel.
- Completed tree removal on holes #16, #12, and #14 to increase air circulation.



Measure (Calendar Year)	2008	2009	2010	2011
18 Hole Rounds Played	30,779	32,310	31,177	N/A
January	14	25	313	157
February	346	498	597	482
March	1,622	1,555	1,653	1,442
April	3,152	2,785	2,465	2,165
May	3,784	4,497	3,615	3,879
June	4,357	4,495	4,432	N/A
July	4,718	4,680	4,367	N/A
August	4,433	5,584	4,223	N/A
September	3,794	3,727	4,212	N/A
October	2,751	2,471	3,201	N/A
November	1,414	1,596	1,588	N/A
December	394	397	511	N/A



River Oaks Hole 17

- 1 Transfer In This is for the capital equipment purchase of utility vehicles.
- **2 Building Improvements -** This amount will fund paint and carpet improvements.
- **3 Golf Fees** Some fees are recommended to increase based on rising costs for facilities, wages, utilities, and supplies. Other fees are recommended to increase based on a market survey.

=	2008	2009	2010	2011	2012
Department 451	Actual	Actual	Actual	Estimated	Approved
Financing Sources:	11000	11000	11000	2500000	прриотом
3181121 Cart Fees/Rental	\$ 323,557	\$ 320,212	\$ 300,544	\$ 264,899	\$ 293,000
3181122 Concessions	59,697	69,206	93,532	63,800	87,500
3181123 Green Fees	659,604	652,720	580,600	684,919	679,800
3181124 Merchandise Sales	271,250	281,685	256,801	245,440	257,600
3181125 Range Fees	66,328	16,867	17,771	22,625	18,200
3181126 Lessons	1,892	6,272	6,041	10,308	9,000
3181129 Miscellaneous	14,105	2,018	1,127	9,427	1,500
3351 Bond Proceeds	- 11,103	2,010	2,823,758	,,.27	-
3359 Bond Premium	_	_	237,905	_	_
3392 Sale of Fixed Assets	7,000	_	237,703	_	_
3399 Other Income	- 7,000	_	36,000	_	_
3361 Interest Income	6,004	227	-	138	_
341211 Transfer In - General Fund			_	-	45,605 1
341211 Transfer In - RDA	150,000	150,000	150,000	150,000	150,000
Total Financing Sources	\$ 1,559,437	\$ 1,499,207	\$ 4,504,079	\$ 1,451,556	\$ 1,542,205
Financing Uses:	Ψ 1,000,407	Ψ 1,422,207	ψ 4,204,072	ψ 1,451,550	Ψ 1,542,205
411111 Regular Pay	\$ 257,377	\$ 274,193	\$ 265,399	\$ 226,017	\$ 263,877
411121 Seasonal Pay	133,859	119,422	119,579	125,381	113,000
411131 Overtime/Gap	4,560	3,867	2,377	4,706	2,800
411135 On Call Pay	765	1,890	1,995	1,995	2,100
411136 Lessons & Commissions	3,558	1,856	1,535	3,122	3,500
411211 Variable Benefits	69,391	70,133	71,560	65,504	69,407
411213 Fixed Benefits	41,818	46,582	48,955	42,242	51,725
411214 Retiree Health Benefit	41,010	40,362	159	986	51,725
41132 Mileage Reimbursement	8	75	137	75	150
41135 Phone Allowance	743	964	1,139	1,034	1,200
4121 Books, Sub. & Memberships	980	562	833	801	1,100
41231 Travel	2,597	1,422	84	501	1,100
41232 Meetings	89	333	422	515	600
41234 Education	-	80	722	313	-
41235 Training	454	647	91	525	1,200
412400 Office Supplies	1,641	1,773	1,443	1,633	2,050
412415 Copying	1,041	1,773	1,443	150	150
412420 Postage	221	196	215	178	250
412440 Computer Supplies	110	41	448	288	500
412450 Uniforms	741	1,461	1,104	1,252	2,000
412455 Safety Supplies	527	1,187	226	467	500
412475 Special Departmental Supplies	5,986	5,066	4,275	4,087	4,000
412479 Miscellaneous Supplies	4,301	2,444	620	1,651	1,900
412511 Equipment O & M	12,041	13,712	15,689	13,500	14,500
412521 Building O & M	4,685	4,240	5,041	5,500	7,700
412523 Power & Lights	46,703	39,890	43,525	56,025	58,695
412523 Fower & Lights 412524 Heat	· ·				
412525 Sewer	7,600 1,607	7,412	6,964 1,634	7,044	7,100 1,835
412525 Sewer 412526 Water	2,709	1,634		1,638 5,350	5,400
	· ·	3,941 2,600	3,437		
412527 Storm Water	2,200	2,000	2,400	2,498	2,810

Dan autonomit 451	2008	2009	2010	2011	2012
Department 451	Actual	Actual	Actual	Estimated	Approved
412531 Grounds O & M	65,057	60,875	60,422	64,926	66,000
412532 Irrigation O & M	7,378	7,323	11,346	9,711	10,000
412611 Telephone	6,613	6,433	6,791	7,338	8,854
41342 Credit Card Processing	24,207	23,416	21,648	24,504	24,000
4137251 Power Corridor Lease	13,892	14,586	15,315	16,081	16,885
41384 Contract Services	6,182	- 1,900	2,502	2,800	4,100
413683 Custodial Support	-	3,999	-	2,600	6,240
41387 Advertising	3,561	1,804	1,837	1,500	2,000
41401 Administrative Charges	38,520	40,446	42,468	44,591	46,821
414111 IS Charges	18,039	18,741	21,498	21,930	21,412
41460 Risk Management Charges	8,042	8,652	8,468	8,876	9,129
41471 Fleet O & M	3,682	2,185	2,735	3,368	2,547
415421 Golf Cart O & M	1,538	2,547	966	2,394	1,500
415423 Driving Range	7,331	4,908	5,697	1,683	3,700
415424 Pro Shop Merchandise	231,354	230,701	178,775	192,913	200,000
415425 Pro Shop Rentals	-	9,183	-	-	1,000
41562 Fuel	15,276	18,748	10,874	18,246	17,000
41591 Bad Debt Expense	-	-	15,735	-	-
4170 Improvements	22,556	6,219	-	-	-
4174 Equipment	16,198	6,699	420	-	5,025
43472 Fleet Purchases	49,100	56,602	56,602	56,602	56,602
4373 Building Improvements	-	-	-	-	11,400
4374 Capital Equipment	79,704	42,729	54	900	45,605
4381 Principal	170,000	180,000	2,965,000	195,000	200,000
4382 Interest & Agent Fees	182,786	175,846	172,967	137,561	128,536
4385 Bond Issuance Costs	-	-	41,988	-	-
43880 Loss on Defeasance of Bonds	-	-	259,925	-	
<b>Total Financing Uses</b>	\$ 1,578,481	\$ 1,528,365	\$ 4,505,182	\$ 1,387,688	\$ 1,508,405
<b>Excess (Deficit) of Financing Sources</b>					
over Financing Uses	(19,044)	(29,158)	(1,103)	63,868	33,800
Accrual Adjustment	(49,829)	(5,828)	26,451	-	-
Balance - Beginning	103,859	34,986	-	25,348	89,216
Balance - Ending	\$ 34,986	\$ -	\$ 25,348	\$ 89,216	\$ 123,016

Staffing Information		Bi-week	ly S	alary	Full-time Equivalent				
Staffing Information	M	Minimum		<b>Iaximum</b>	FY 2010	FY 2011	FY 2012		
Regular:									
Division Manager	\$	1,846.40	\$	3,060.80	1.00	1.00	1.00		
Greens Superintendent	\$	1,347.20	\$	2,234.40	1.00	1.00	1.00		
Golf Course Mechanic	\$	1,222.40	\$	2,026.40	1.00	1.00	1.00		
Assistant Greens Superintendent	\$	1,110.40	\$	1,841.60	1.00	1.00	1.00		
Clubhouse Manager	\$	1,110.40	\$	1,841.60	1.00	1.00	1.00		
Assistant Clubhouse Manager	\$	837.60	\$	1,388.80	1.00	1.00	1.00		
Seasonal:					15.00	6.17	6.17		
Golf Course Irrigation Technician	\$	9.43	\$	15.08					
Golf Course Grounds Worker	\$	7.25	\$	11.60					
Golf Course Starter	\$	7.25	\$	11.60					
Golf Course Cart/Range Worker	\$	7.25	\$	11.60					
			To	tal FTEs	21.00	12.17	12.17		

Fee Information	2008 Approved	2009 Approved	2010 Approved	2011 Approved	2012 Approved
31811232 Greens Fees - 9 holes	Approved	Approveu	Approveu	Approveu	Approved
Mon. thru Thurs.					
Regular	\$12.50	\$13.00	\$13.50	\$13.50	\$13.50
Punch Pass - 10 9-hole rounds	\$105	\$105	\$105	\$115	\$115
Punch Pass - 10 9-hole w/Cart	\$150.00	\$150.00	\$150.00	\$165.00	\$165.00
Junior/Senior	\$9.50	\$9.50	\$9.50	\$10.00	\$10.00
Fri. thru Sun All Golfers	\$14	\$14	\$14	\$15	\$15
31811231 Greens Fees - 18 holes		·	·		, -
Mon. thru Thurs.					
Regular	\$24	\$25	\$26	\$26	\$26
Junior/Senior	\$18	\$18	\$18	\$19	\$19
Fri. thru Sun All Golfers	\$27	\$27	\$27	\$28	\$28
3181121 Rentals			,		
Cart Fees					
Motorized Cart					
9 holes	\$6.50	\$6.50	\$6.50	\$6.50	\$7.00
18 holes	\$12	\$12	\$12	\$12	\$12
Pull Cart			,		
9 holes	\$2	\$2	\$2	\$2	\$3
18 holes	\$4	\$4	\$4 \$4		\$3 \$5
Rental Clubs					
9 holes	\$6 to \$14	\$6 to \$14	\$6 to \$14	\$6 to \$14	\$6 to \$14
18 holes	\$12 to \$25	\$12 to \$25	\$12 to \$25	\$12 to \$25	\$12 to \$25
3181125 Range Balls					
Bucket of Balls	\$3 to \$12	\$3 to \$12	\$3 to \$12	\$4 to \$15	\$4 to \$15
Annual Pass	N/A	N/A	\$399	\$399	\$399
Annual Buddy Pass	N/A	N/A	\$499	\$499	\$499
Annual Family Pass	N/A	N/A	\$499	\$499	\$499
Annual Corporate Pass	N/A	N/A	\$1,999	\$1,999	\$1,999
•	\$10 to \$100	\$10 to \$100	\$10 to \$100	\$10 to \$100	\$10 to \$100
3181126 Instruction Fees	per hour	per hour	per hour	per hour	per hour
3181122 / 3181124 Concessions,	per dept.	per dept.	per dept.	_	•
Merchandise, Special fees			1 1	per dept.	per dept.
31811215 Banquet Room Rental (150 ca	pacity)				
Cleaning Deposit (refundable)	\$200	\$200	\$200	\$200	\$200
5-hour Rental (5:00-10:00 p.m.)					
Resident	\$400	\$400	\$400	\$400	\$400
Non Resident	\$650	\$650	\$650	\$650	\$650
2-3 hour Rental		,	φοσο φοσο		
Resident	\$250	\$250	\$250	\$250	\$250
Non Resident	\$400	\$400 \$400 \$400		\$400	
Deck - 5:00-10:00 p.m. (90 capacity -					
Must be rented with banquet room)					
Resident	\$100	\$100	\$100	\$100	\$100
Non Resident	\$160	\$160	\$160	\$160	\$160

Capital Budget	В	2011 Sudgeted	A	2012 approved	F	2013 Planned	F	2014 Planned		2015 anned
<b>140592 - Golf Course Improvements -</b> Tholes.	his f	funding is to	o im	nprove the g	golf	course by p	lant	ting trees a	round	various
41 General Revenue	\$	2,808	\$	-	\$	-	\$	-	\$	-
<b>140597 - Golf Course Restoration -</b> This transmission line by Rocky Mountain Pow	re the golf o	cours	se after con	stru	ction of the	e new				
41 General Revenue	\$	110,974	\$	-	\$	-	\$	-	\$	-
<b>Total Capital Projects</b>	\$	113,782	\$		\$		\$		\$	-

### **Utilization Charts**

